

Recruitment Effectiveness

Helping Virgin Media build connections that matter during COVID-19.



Objectives:

- Recruit 550 contact centre roles across 4 sites
- Move to a virtual hiring process remove face-to-face assessments
- First starters to be on site within one month
- Build trust with hiring managers in the absence of face-to-face assessments
- Help candidates understand social distancing measures

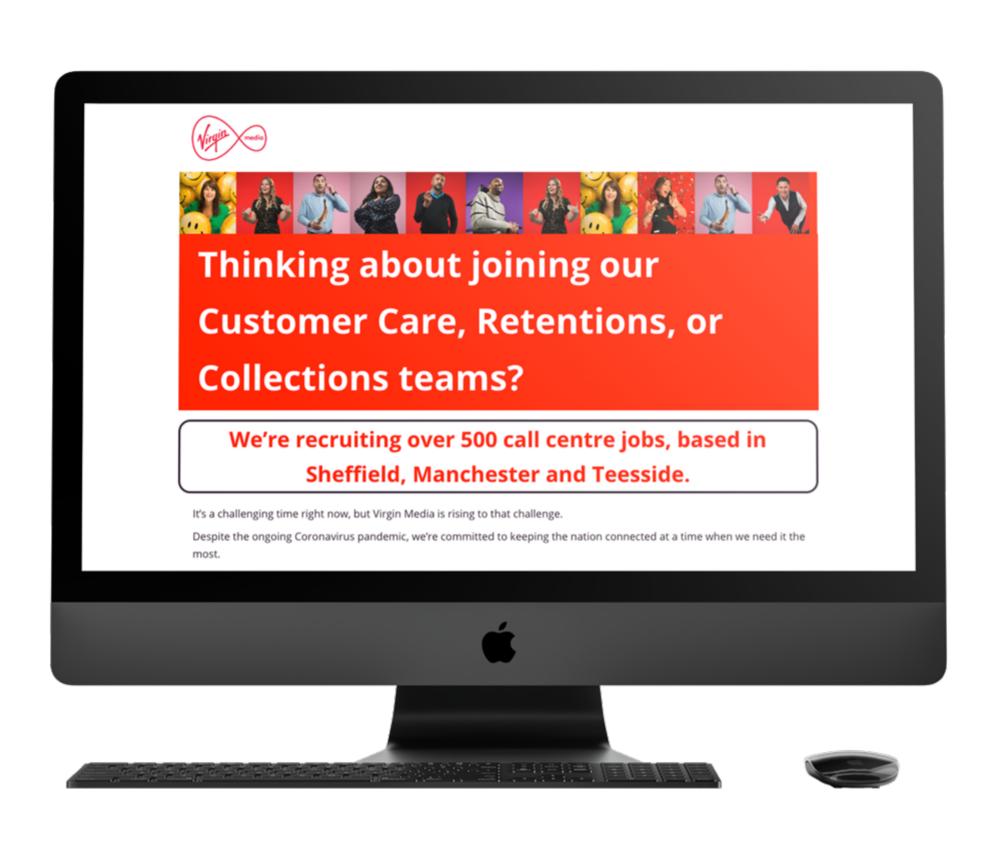
The strategy

During the COVID-19 crisis, Virgin Media needed to recruit up to 550 UK contact centre workers to help ease the threat of overseas contact centre closures due to strict lockdown rules.

One of the key challenges was to factor social distancing into the training and make candidates fully aware of what their working conditions would be like. Given the timescales, we also wanted to keep pre-start dropouts to a minimum.

We wanted a clear message which helped candidates understand the great opportunity at hand but also gave them honest, accurate information about COVID-19.

Our strategy focussed on key changes to the careers site, supported by a campaign landing page and an agile media and advertising plan for each site.



Decisions had to be made quickly. Adopting an agile approach, we produced our key deliverables against a challenging timeline:

Nationwide PR statement to launch the campaign - enquiries were directed to the Virgin Media careers site.

Changes to existing careers site and roles posted – delivered 48 hours after launch.

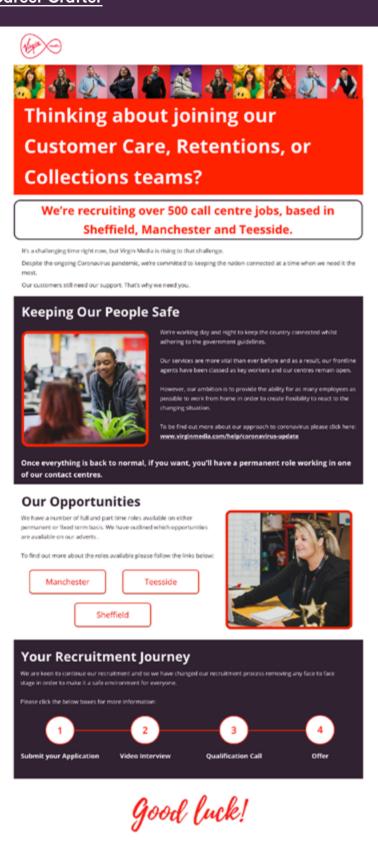
Campaign microsite (fully mobile optimised) – delivered 6 working days after launch.

The Delivery

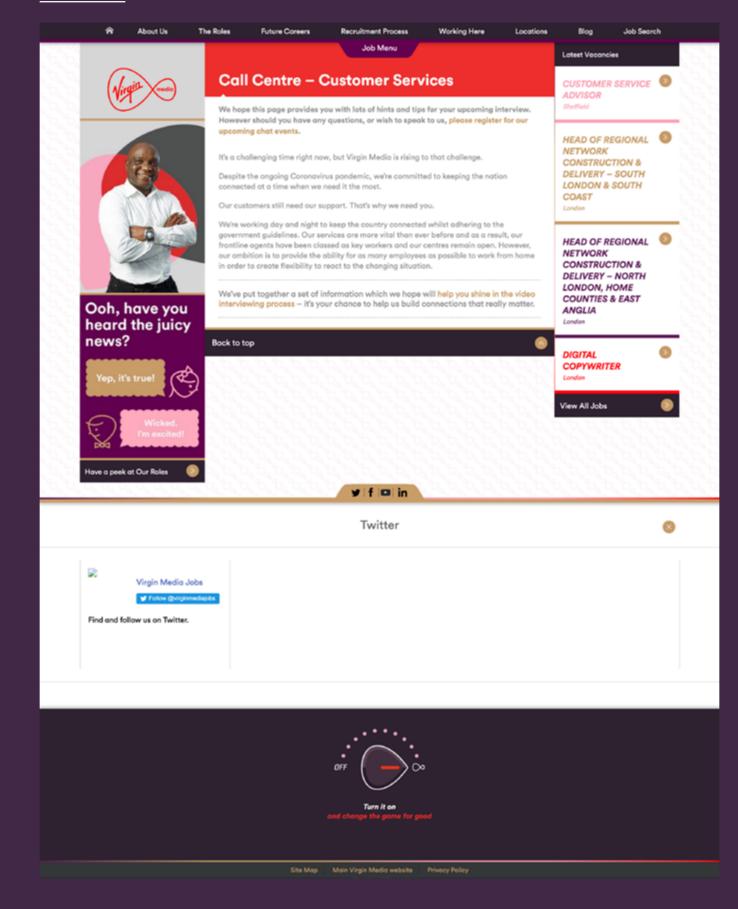
Virtual assessment solution designed and implemented – delivered 8 working days after launch. First applicant screened virtually – delivered 9 working days after launch.

Candidates were initially asked to complete a set of interview questions virtually, uploading their answers using video tech.

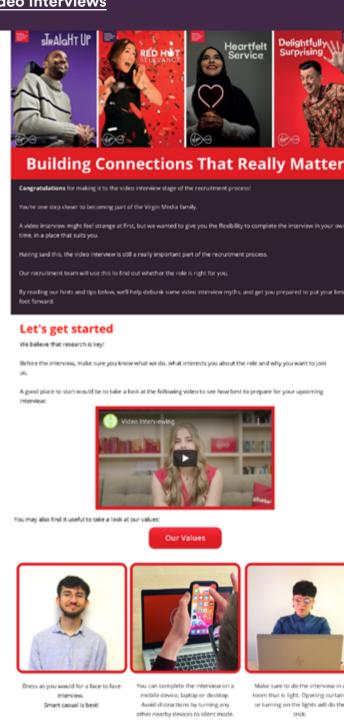
Key challenge: as these were recordings, there was no opportunity for us to probe responses or for candidates to ask questions. We also had no historical data on how many candidates would successfully upload a video recording on this scale.



Call Centre



Video Interviews





room that is light. Opening curtains or turning on the lights will do the



Have a place of water with you so that you don't need to get up during



Sit at a suitable distance from your computer or phone. Too close and you may sound muffled, too far and we might not catch all your answer



Relay and let your personality shine throught



So close, you can almost taste it!

Congrats, you've done it!

We're so pleased you've passed your assessment and our Recruitment team's given you a call to offer you a

Exciting times!

What's next?

As discussed on the phone, over the next 10 days you'll go through our onboarding and screening process, and we'll need some info from you.

Here's what to expect including some hints and tips on what we're after.



Your onboarding process



We've passed your details on to Security Watchdog (our security partner) who'll get cracking with the screening process.

his includes a basic criminality and credit check.

You'll get these two emails very soon - please look out for them:

- . Security check This email will be sent from securitywatchdog.co.uk. Make sure to check your spam folder in case it goes there.
- . Bank and tax form This email will be sent from joinus@virginmedia.co.uk. You'll need to complete the form in this email so we can pay you your first Virgin Media paycheque.

Each email will ask you to complete a few different things within 48 hours, so it's super important you keep an eye out for these emails arriving in your inbox.

In the meantime, click the boxes below to see what each email will ask you to do

Online form

Right to Work

If you do not provide acceptable documentation for right to work purposes, then we will not be able to progress your offer. It is also really important that you submit anything security watchdog requests from you

Your onboarding journey

Over the next two weeks we'll get you up to speed on what you can expect from us, here is the process we will be

Your job offer

Now you've had your job offer, let's get you up to speed on what you can expect from us over

As part of your offer call we will ask you to submit right to work documentation to us at righttowork@virginmedia.co.uk, The buttons just above will help you identify

Right to Work Check

Security Checks

Make sure to submit your security checks within 48 hours of receiving the email from Security Watchdog so you don't delay your start





Learn More



Recruiting Now



During this time of uncertainty, keeping our customers connected is more important than ever. We're recruiting a number of ...See More



Connecting people to what matters most

VIRGINMEDIA.CAREERCRAFTER.... Hiring Now | Call Centre Jobs We offer an excellent benefits pa...

LEARN MORE



We offer an excellent benefits package.

Our results have exceeded all expectations in speed and efficiency, and quality:

The Results

approved offers in the first 8 weeks – average of 66 per week

dropout in final stage assessment - compared to 30% for BAU campaigns

starters within
1 month of go-live –
normally 10 weeks
minimum for BAU

App to hire ratio

14-1

- compared to 20:1

for a BAU campaign

Over
6,400
applications generated throughout the campaign

As successful candidates moved through the process, recordings of their video screen answers were sent to hiring mangers after our review.

We wanted managers to trust the process and provide our team with feedback if we were attracting and screening the wrong type of candidates.

The results were beyond our expectations and have potentially redefined future campaigns.

Of a sample of 351, managers agreed with 92% of our scoring. This gave managers huge confidence in the virtual process and allowed us to continue without the need for face-to-face assessments.

• 1,000 hours of managers time saved compared to old BAU interview process

Quality control

Client feedback:

"Due to the COVID-19 situation, we needed a new hiring process in an extremely short period. In less than two weeks, PeopleScout had candidates moving swiftly through the process. PeopleScout's agility ensured candidates could start within one month of applying...Most importantly, PeopleScout has helped us build a new level of trust with our hiring managers, enabling us to work in a far more efficient and safe way. The success of this project means that we now have a new way of recruiting to build on in the future."

Sharron O'Donnell, Head of Resourcing Virgin Media

"Given the very unusual circumstances with recruiting in the middle of a pandemic, I have nothing but praise for Peoplescout who have provided a strong level of candidates for the VM business. They have also delivered a seamless process that I'm sure at times has been very challenging."

Julie Seymour, Collections Operations Manager